### FOR IMMEDIATE RELEASE

January 25, 2016

Contact:

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### Vermont Judiciary Reviews Measures to Strengthen Collection Practices

**Montpelier, VT --** In response to a recent report from the State Auditor's Office, the Vermont Judiciary announced today that it will be implementing measures to strengthen its collection practices.

"While the Judiciary prides itself on following proper financial and operational practices, it is critical that these practices be routinely examined to ensure they are sufficiently strong and working properly," said State Court Administrator Patricia Gabel. "At the same time, it is critical that these practices are consistent with constitutional protections."

The Judiciary will be reviewing its processes for collecting court-ordered payments for public defender services in more depth. Improvements will include developing a clearer policy on how collection of payments occurs, consistent with constitutional protections, including revising existing forms, and updating procedural manuals. The Judiciary will also explore opportunities to improve the gathering and validation of social security numbers to order to improve collections, so long as those solutions ensure and preserve the privacy rights of the defendant.

"We are committed to using all of the tools at our disposal to diligently collect revenues due," said Matthew Riven, Chief of Finance. "We owe it to the citizens of Vermont to make every effort to collect these outstanding debts. We thank the State Auditor's Office for their recommendations and look forward to reviewing our practices in order to ensure we are providing the best public service possible."

To read the full version of the State Auditor's report on public defender fees, click here.

## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

#### SUPREME COURT OF VERMONT OFFICE OF THE COURT ADMINISTRATOR



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January 19, 2016

Douglas R. Hoffer Vermont State Auditor

Dear Mr. Hoffer,

Thank you for the opportunity to respond to the draft report entitled *Public Defender Fees: Judiciary's Efforts Yielded Collections of Less Than One-Third of Amounts Owed.* 

#### **Executive Summary**

 The Judiciary reiterates its concern regarding the enforcement of the statutory provision in 13 V.S.A. §5238.

While the State Auditor's report acknowledges the Judiciary's concern regarding enforcement of the statutory provision in 13 V.S.A. §5238, we believe the significance of that concern has been marginalized. The ramifications of denying counsel for non-payment of a public defender fee are significant. To characterize this as a simple "constraint" is a serious understatement.

While the Vermont Supreme Court case has held that the requirement of reimbursement for assigned counsel fees passes constitutional muster (see State v. Morgan 173 Vt. 533 (2001)), there is other case law that a provision for an attorney "contingent on prior payment of the co-payment" violates the right to counsel [emphasis supplied]. A federal court has specifically held that such a procedure would violate the accused's Sixth Amendment right. In Hanson v. Passer, 13 F.3d 275 )8th Cir. 1993), the court explained:

"When the state court determines . . . that the defendant is not capable of retaining an attorney on his own and grants the defendant's application for a court-appointed attorney, the court cannot withhold the constitutionally mandated appointment until a sum of money is paid." Id. at 280.

To insist on payment before appointment of counsel will have a deleterious effect on the existing assigned counsel process in Vermont. In considering the options under the current statute, unless

See comment 1 on page 26

## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

### Response to the State Auditor's Recommendations

Regarding the State Auditor's specific collection recommendations, we offer the following responses:

#### Recommendation #1:

Modify the Judiciary's internal procedures on the assignment of public defenders to emphasize the need to collect up-front payments at the time of arraignment whenever possible.

The Judiciary will develop a clearer policy of how collection of co-payment occurs, with emphasis on the need to collect up-front payments at the time of arraignment whenever possible. This policy will need to include a mechanism for providing notice to those litigants who are cited into court so that they are aware of the possible need to pay a co-payment for any public defender fee established on the day of their arraignment. We do not believe there is a viable avenue to notice or expect that lodged defendants would be prepared in any way to produce a co-payment on the day of their arraignment; however, we agree that better attempts to request up-front payment at the time a PD assignment request is received and the defendant is released from custody should occur.

### Recommendation #2:

Actively engage in efforts to collect accounts that are past due, such as:

- Sending out a bill to overdue accounts
- Using a collections agency
- Assessing an additional fee in accordance with the procedures outlined in 13 V.S.A. §7180, and
- Reporting overdue debt to a credit bureau

Regarding other steps proposed by the SAO to increase collections in this area, as a general statement the Judiciary is committed to using the tools at its disposal to diligently collect the revenues due under this statute. The Judiciary notes, however, that it has limited staff and resources for the collection function, which is ancillary to its primary judicial function. Regarding the SAO's specific collection recommendations, we offer the following responses.

• Sending out a bill to overdue accounts/ using a collection agency: The Judiciary will explore the SAO's recommendations to utilize referral to collection agencies and/or sending subsequent billing notices to the debtors. In doing so, the Judiciary will estimate the administrative time and cost of such activity relative to the estimated additional collections. The Judiciary notes that as a general rule, tax offsets are the most effective collection tool currently available. Past efforts in sending out bills for past due accounts has been labor intensive due to the Judiciary's case management system not being able to provide a method of tracking the overdue bill, create an invoice for the bill or provide a means to run reports of such overdue bills. Our past experience has found that the defendant population is often transient and our efforts to send out mass billings resulted in a multitude of returned mail due to bad addresses.

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on page 26

See comment 2

See comment 4 on page 26

## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

that does not match up with the name and date of birth. If we withhold public defender assignment until such information becomes available, (if ever), then we are not fulfilling our mission of access to justice. The dilemma in asking the defendant to validate this information is that it could cause long delays in scheduling court hearings, creating backlogs and the need for additional follow up from court staff and judges. The initial collection of SSNs at the courthouse counters will continue to be challenging, given the nature and circumstances of the interactions with defendants.

#### Recommendation #5:

Update the instructions provided to Superior Court staff to ensure that the annual transmittal of records to Department of Taxes includes previous periods.

Regarding the instructions to Superior Court Clerks for the identification of Defender General collection referrals and the applicable time periods, we appreciate SAO identifying this issue. We intend to revise the instructions to ensure that the full universe of receivables is referred to the Tax Offset program.

### Recommendations #6 and #7:

Cease the process of removing public defender debt from the court's records once it has been referred to Department of Taxes for tax refund offset and continue to attempt to collect these debts

Ensure that all outstanding public defender fees are included as accounts receivable in the State's financial system.

The Judiciary disagrees with the SAO report's findings that the receivables associated with the Defender General collection are not handled appropriately, at least as regards the Judiciary's responsibilities. In explaining this objection, it is important be clear about current practice. The Judiciary refers these receivables to the Tax Department. The Tax Department collects any tax offsets and deposits them; it does not return those collections to the Judiciary for depositing and processing. At the time of the referral, the Judiciary identifies each individual debt as "referred to tax offset" and reduces the amount owed to zero. The Judiciary directs individuals to the Tax Department if they attempt to pay amounts owed after the referral of the debt to the Tax Department.

Given this established practice, there can be no other rational interpretation other than that the receivable has been transferred to the Tax Department. The SAO's statement that a transfer of receivables requires a technical transaction mandated by internal procedures may be true; but it does not change the fact that the Judiciary is handling those receivables properly based both on its internal processes (case management system reconciles to accounting system) and external processes (receivables follow collections/deposits).

The SAO's statement that the Judiciary treats civil violation debts, and the use of tax offsets for them, differently than Defender General fees is apparently intended to suggest that the Judiciary's process for Defender General fees is inappropriate. In fact, the two processes are intentionally different, and for good reasons. The civil collections that are recouped via tax offset are returned to the Judiciary for attribution to individual penalties and associated revenue distribution. This

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See comment 5 on page 26



Report of the Vermont State Auditor

January 22, 2016

## PUBLIC DEFENDER FEES

Judiciary's Efforts Yielded Collections of Less Than One-Third of Amounts Owed



## STATE OF VERMONT OFFICE OF THE STATE AUDITOR

January 22, 2016

The Honorable Shap Smith Speaker of the House of Representatives

The Honorable John Campbell President Pro Tempore of the Senate

The Honorable Peter Shumlin Governor

The Honorable Brian Grearson Chief Superior Judge

Ms. Patricia Gabel State Court Administrator

Dear Colleagues,

The sixth amendment to the U.S. Constitution guarantees that criminal defendants have the assistance of counsel regardless of the defendant's ability to pay. Vermont statute states that a needy person who is detained without charge or who is charged with having committed a serious crime is entitled to be represented by an attorney, to be provided at public expense to the extent that the person is unable to provide for payment without undue hardship.

While Vermont assigns public defenders to needy defendants, the State expects defendants to pay a fee to help cover the cost of these services, unless the fee is waived due to defendants' lack of financial means. Parameters specified in statute help Vermont's 14 Superior Courts determine the amount, if any, that indigent defendants are capable of paying for public defender services. The Judiciary's Office of the Court Administrator provides administrative staff support to the courts to assist in the overall management of the court system, including calculating, assessing, and collecting public defender fees, which are intended to offset some of the cost of those services. Our objective was to assess the effectiveness of the State's processes for collecting court-ordered payments from defendants for public defender services.

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# Highlights: Report of the Vermont State Auditor Public Defender Fees: Judiciary's Efforts Yielded Collections of Less Than One-Third of Amounts Owed

(January 22, 2016, Rpt. No. 16-01)

(January 22, 2010, Kpt.	110.1001)
Why We Did this Audit	While Vermont assigns public defenders to needy defendants, the State expects defendants to pay a fee to help cover the cost of these services, unless the fee is waived. Our objective was to assess the effectiveness of the State's processes for collecting court-ordered payments from defendants for public defender services.
Objective 1 Finding	The State's processes for collecting court-ordered payments assessed for public defender services were not effective. By November 10, 2015, the State had collected less than a third of the \$3.1 million due from defendants from January 1, 2012 through December 31, 2014. If the courts find that a defendant has the means, the statute states that the courts are to seek an immediate payment of a portion of the public defender fee—called a co-payment—with any remaining amount to be paid within 60 days. This authority was infrequently utilized by the three Superior Courts we visited, thereby overlooking the most effective way to ensure collection. Court operations managers could not explain why up-front co-payments were not collected before public defender services were provided, as described in statute. One constraint is the Judiciary's concern over the constitutionality of the statute. According to the Court Administrator, a review by the Judiciary's general counsel concluded that the enforcement of the statute that makes the assignment of counsel contingent on a prior payment of a co-payment raises serious constitutional concerns.
	Once the debt is established the courts do not actively pursue collection from debtors. The Judiciary only (1) provides the defendant with the amount and due date of the fee and (2) submits overdue debt to the Department of Taxes (DOT) for offset against personal income tax refunds and homestead property tax income sensitivity adjustments. The Judiciary does not employ other collection methods for overdue public defender fees that it uses for other types of debt, such as referral to collection agencies. Moreover, 6 percent (about \$195,000) of the overdue debt was not included in the annual referral process to DOT because the records either lacked social security numbers—key to the ability of DOT to conduct a tax refund offset—or were debts from prior periods that the Judiciary's process did not ensure were included.
	Lastly, once the debt is referred to DOT, the Judiciary adjusts the defendant's record to show \$0 due, thereby removing the debt from the Judiciary's records. As a result, the Judiciary 1) makes no further effort to collect this debt, and 2) no longer records this debt as a receivable. Among the reasons cited by the Chief of Finance and Administration for removing outstanding debt from the Judiciary's records is that DOT does not return the revenue to the Judiciary nor does it provide data on the results of its offset efforts. While this reflects the Judiciary's current practices regarding public defender fee debts, the Judiciary does not treat other types of debt owed to another part of its organization in this manner, instead continuing to seek collection of debt that is also referred to DOT.
What We Recommend	We make several recommendations for the Judiciary to enhance its efforts to collect court-ordered payments for public defender fees.

## Objective 1: Collection Processes Not Effective

The State 's processes to collect court-ordered payments were not effective. The State has collected less than a third of the \$3.1 million in court-ordered assessments for public defender services due between January 1, 2012 and December 31, 2014. The courts did not 1) often collect prompt payment of assessed fees, 2) utilize all collection methods available to them in statute or as recommended by the State's internal control guidance, or 3) ensure that all eligible debt is referred for tax refund offset. In addition, the Judiciary removed outstanding public defender fee debt from their records once this debt was referred to the Department of Taxes (DOT) for offset against personal income tax refunds and homestead property tax income sensitivity adjustments. As a result, the Judiciary ceased all efforts to collect these debts and they were not recorded as accounts receivable in the State's financial records. By not using all means available to them to collect payments for public defender services, the courts are missing opportunities to increase collection of outstanding debt.

### Less Than a Third of Assessments Were Collected

As shown in Figure 1, by November 10, 2015, the State had collected less than \$1 million of the \$3.1 million in public defender fees due in calendar years 2012 through 2014. Collections are made by the Superior Courts and through offsets of personal income tax refunds and homestead property tax income sensitivity adjustments<sup>3</sup> by the DOT.<sup>4</sup>

For purposes of readability, this will be referred to as the tax refund offset process in the remainder of the report.

Public defender reimbursements, DUI enforcement surcharges, and public defender DWI surcharge fees are referred to the Tax Department for tax refund offsets. During the course of the audit, we found that the DUI enforcement surcharges that were offset were inappropriately recorded in the Public Defender Special fund. That issue was discussed in a separate communication to DOT.

means to pay. In a November 24, 2015 e-mail, the Judiciary's legal counsel was quoted as saying that the statute appears to assume that there should be immediate payment of the up-front co-payment so that subsequent collection efforts would be unnecessary.

The Judiciary's application for public defender services (see Appendix III) includes a section in which the clerk, or designee, records the amount due and whether it is an immediate co-payment or reimbursement. This results in a public defender order (see Appendix IV) in which the applicant is told whether s/he has been assigned a public defender and how much is due immediately versus to be reimbursed within 60 days.

At the three courts we visited (Chittenden, Orleans, and Windsor), the Court Operations Managers (COMs) and clerks indicated that up-front co-payments are collected infrequently. Instead, these courts were generally recording the amount in the courts' case management system as being due 60 days from the date of the public defender order. This practice likely contributes to only 13 percent of assessed public defender fees having been collected by the courts for fees due in calendar years 2012 through 2014.

The COMs could not explain why up-front co-payments were not collected before public defender services were provided, as described in statute. One constraint is the Judiciary's concern over the constitutionality of the statute. According to the Court Administrator, a review by the Judiciary's general counsel concluded that the enforcement of the statute that makes the assignment of counsel contingent on a prior payment of a co-payment raises serious constitutional concerns.

Nevertheless, additional focus on collecting public defender fees up-front could improve the rate of collection of these fees. In particular, while the Judiciary's internal procedures pertaining to the assignment of public defenders address the application process, determining whether a defendant is needy, and assessing the amount to be reimbursed, these procedures do not address collecting an up-front co-payment, when applicable under Vermont statute. Instead, the procedures only include instructions on how to record payments made at the time a public defender counsel is assigned.

### Active Collection Methods Not Used

The Department of Finance and Management's (F&M) guidelines on internal controls state that active efforts must be made to collect on accounts that are past due, such as generating billings and sending them to customers, which is

Table 1: Comparison of Collection Methods Used by the Judiciary (for Public Defender Fees and Fees Collected by its Judicial Bureau)

Methods Used to Collect Debt	Authorizing Statute	Superior Court - Public Defender fees	Judicial Bureau
Refer to collection agency	13 V.S.A. §7171(b) 4 V.S.A. §1109(c) & (d)		Refers outstanding debts of records that do not have a social security number (SSN). The debtor pays the collection agency contractor an additional 16.35 percent of the amount owed.
Refer to DOT for tax refund offset	32 V.S.A. subchapter 12	for those records that include a SSN. DOT charges the debtor an	Refers debtors with aggregate outstanding debt of \$50 or more annually when records include a SSN. DOT charges the debtor an administrative fee (currently \$9).
Assess additional fee for failure to pay timely			Assesses a fee of \$30 for failure to pay within 30 days.
Report to a credit bureau	13 V.S.A. §7180(c)		Collection agency reports to a credit bureau. <sup>b</sup>

<sup>&</sup>lt;sup>a</sup> Such fees would apply if the Judiciary initiated civil contempt proceedings pursuant to the procedures in this statute.

According to the Judiciary's Manager of Finance and Accounting, they do not use other collection methods for public defender fees because they use DOT as their collection agent.

The State could likely benefit by enhancing the collection efforts of the courts to collect public defender fees by using remedies already in place at the Judiciary, or other low-cost methods. For example, the public defender order states that uncollected debts will be reported to DOT for tax refund offset but does not indicate that an administrative fee will be added to the defendant's debt if an offset is made. If defendants are made aware that late payments will result in increased costs to them, they may be more motivated to pay their fees or may do so on a more timely basis.

The collection agency used by the Judiciary has indicated that, as of 2016, it will no longer report outstanding debt to a credit bureau unless it is the result of a contract or agreement to pay.

### **Eligible Debt from Prior Periods**

The Judiciary's Research and Information Systems (RIS) analyst manages the annual referral of information to DOT and relies on the COMs in each of the 14 courts to review and verify the veracity of the records beforehand. According to the written procedures for referrals, and reminder instructions provided to the COMs to review their records before transmittal, the COMs run a report of outstanding fees using a date range of no later than December 1 of the previous year to November 30 of the current year. The RIS analyst mirrors the dates selected by the COMs for their review when he selects the records to transfer to DOT.

This process can exclude eligible debts from prior periods that were not previously sent to DOT. Specifically, \$50,000 (493 records) of eligible debt from January 1, 2012 through November 30, 2013 was not transferred to DOT in 2014. This is because the instructions to the COMs did not require that they capture debts from earlier than December 1, 2013, and only five courts (Bennington, Chittenden, Orange, Orleans, and Windsor) ran the report of outstanding fees using an earlier beginning date.

## Outstanding Debt Removed from Records

Once the unpaid debts are referred to DOT, the Judiciary's RIS analyst adjusts the individual's case management record to show that the payment due for public defender services is \$0. In this manner, the outstanding debt is removed from the Judiciary's records.

According to the Judiciary's Chief of Finance and Administration, removing defendants' debt from its records is appropriate, because:

- revenues collected by DOT via the income tax refund offset process are not returned to the Judiciary (i.e., DOT records the applicable entry into the State's financial system),
- DOT does not provide the Judiciary with data on the accounts in which the tax refund was offset so it does not have the information to continue to try to collect outstanding debt, and
- the annual transfer of records to DOT is akin to "selling" these debts to this department.

These debts may not have been sent to DOT because they either did not have a SSN on the record previously or they had not yet reached the due date when a prior transfer to DOT was made.

More aggressive action on the part of the Judiciary could result in more effective collection of public defender fee debt.

## Recommendations

We make the following recommendations to the Court Administrator and describe the related issues in Table 2.

Table 2: Recommendations and Related Issues

	Recommendation	Report Pages	Issue
1.	Modify the Judiciary's internal procedures on the assignment of public defenders to emphasize the need to collect up-front payments at the time of arraignment whenever possible.	5-6	The Superior Courts only collected 13 percent of public defender fees due in calendar years 2012 – 2014. At the three courts we visited, the Court Operations Managers and clerks indicated that up-front co-payments are infrequently collected. Instead, these courts were generally recording the amount in the courts' case management system as being due 60 days from the date of the public defender order.
2.	<ul> <li>Actively engage in efforts to collect accounts that are past due, such as:</li> <li>Sending out a bill to overdue accounts,</li> <li>Using a collection agency,</li> <li>Assessing an additional fee in accordance with the procedures outlined in 13 V.S.A. §7180, and</li> <li>Reporting overdue debt to a credit bureau.</li> </ul>	6-8	After providing defendants with a public defender order, the Judiciary undertakes no effort to collect the assessed fees before referring records to DOT for tax refund offset.
3.	Modify the public defender order to include language that there will be additional fees assessed for additional collection actions, such as referring to DOT for tax refund offset.	8	The public defender order does not currently state that administrative fees can be added to the defendant's debt if payment is not made.
4.	Consider implementing additional procedures to ensure that social security numbers are obtained from defendants and validated.	9	The courts lack a process for ensuring that they obtain valid social security numbers.
5.	Update the instructions provided to Superior Court staff to ensure that the annual transmittal of records to DOT includes previous periods.	10	The court's process for referring debt to DOT does not ensure that all eligible records are included in the annual referral.

## Appendix I Scope and Methodology

To address our objective, we reviewed the pertinent statutes<sup>12</sup> related to the Judiciary's collection of public defender fees and compared them to the collection efforts conducted by the courts and by the Department of Taxes (DOT). We looked at the Department of Finance and Management's (F&M) internal control guidance related to the collection of accounts receivable.

We interviewed officials at the Judiciary to gain an understanding of its collection procedures and to identify the entity's understanding of its responsibilities related to the collection process. We obtained copies of the Judiciary's internal procedures for referring records to DOT for potential tax refund offset and conducted site visits at three superior courts—Chittenden, Windsor and Orleans—to meet with Court Operations Managers and conduct a walk-through of the system and their control procedures and activities that pertain to the collection of fees for public defender services. These courts were chosen to represent courts that processed a large (Chittenden), moderate (Windsor), and smaller (Orleans) number of cases. We assessed the procedures implemented by these courts to determine if the procedures satisfied the criteria outlined in statute.

We interviewed officials at DOT regarding the Vermont Tax Offset program and to identify the entity's understanding of its responsibilities related to the collection process. We conducted a walk-through of the process for tax refund offset as it pertains to court-ordered payments. We assessed the procedures implemented by DOT to determine if they satisfied the criteria outlined in statute.

We obtained a list from the Judiciary of records with public defender fees due and referred to DOT since the inception of the Judiciary's implementation of their electronic transfer of records with outstanding public defender debt to DOT in 2012. We analyzed the lists to determine the amount of fees that were ordered, referred, paid at court, and still due and determined the reason for the records that are still due. We evaluated whether the Judiciary had a process for ensuring the completeness of record transfers and accuracy of the information that is key for collecting outstanding debt—i.e., social security numbers.

We obtained the accounts receivable worksheets for fiscal years 2014 and 2015 from F&M and determined whether all outstanding receivables were recorded in the worksheet. We reviewed generally accepted accounting

<sup>&</sup>lt;sup>12</sup> 13 V.S.A. §§5201, 5231, 5236, 5238-5240, 5253, 5255, 5258, 7171, 7180; 32 V.S.A. §§5932-5938, 5941, 6064; 23 V.S.A. 1210, 1220a; 12 V.S.A. §§122-123

## Appendix II Abbreviations

COM	Court Operations Manager
DOT	Department of Taxes
F&M	Department of Finance and Management
RIS	Research and Information Systems
SSN	Social security number
VCAS	Vermont Case Access System

## Appendix III

## **Application for Public Defender Services**

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Clerk records amount to be paid and when payment is due

## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

## SUPREME COURT OF VERMONT OFFICE OF THE COURT ADMINISTRATOR



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While the Vermont Supreme Court case has held that the requirement of reimbursement for assigned counsel fees passes constitutional muster (see State v. Morgan 173 Vt. 533 (2001)), there is other case law that a provision for an attorney "contingent on prior payment of the co-payment" violates the right to counsel [emphasis supplied]. A federal court has specifically held that such a procedure would violate the accused's Sixth Amendment right. In Hanson v. Passer, 13 F.3d 275 )8th Cir. 1993), the court explained:

"When the state court determines . . . that the defendant is not capable of retaining an attorney on his own and grants the defendant's application for a court-appointed attorney, the court cannot withhold the constitutionally mandated appointment until a sum of money is paid." Id. at 280.

To insist on payment before appointment of counsel will have a deleterious effect on the existing assigned counsel process in Vermont. In considering the options under the current statute, unless

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## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

### Response to the State Auditor's Recommendations

Regarding the State Auditor's specific collection recommendations, we offer the following responses:

#### Recommendation #1:

Modify the Judiciary's internal procedures on the assignment of public defenders to emphasize the need to collect up-front payments at the time of arraignment whenever possible.

The Judiciary will develop a clearer policy of how collection of co-payment occurs, with emphasis on the need to collect up-front payments at the time of arraignment whenever possible. This policy will need to include a mechanism for providing notice to those litigants who are cited into court so that they are aware of the possible need to pay a co-payment for any public defender fee established on the day of their arraignment. We do not believe there is a viable avenue to notice or expect that lodged defendants would be prepared in any way to produce a co-payment on the day of their arraignment; however, we agree that better attempts to request up-front payment at the time a PD assignment request is received and the defendant is released from custody should occur.

### Recommendation #2:

Actively engage in efforts to collect accounts that are past due, such as:

- Sending out a bill to overdue accounts
- Using a collections agency
- Assessing an additional fee in accordance with the procedures outlined in 13 V.S.A. §7180, and
- Reporting overdue debt to a credit bureau

Regarding other steps proposed by the SAO to increase collections in this area, as a general statement the Judiciary is committed to using the tools at its disposal to diligently collect the revenues due under this statute. The Judiciary notes, however, that it has limited staff and resources for the collection function, which is ancillary to its primary judicial function. Regarding the SAO's specific collection recommendations, we offer the following responses.

• Sending out a bill to overdue accounts/ using a collection agency: The Judiciary will explore the SAO's recommendations to utilize referral to collection agencies and/or sending subsequent billing notices to the debtors. In doing so, the Judiciary will estimate the administrative time and cost of such activity relative to the estimated additional collections. The Judiciary notes that as a general rule, tax offsets are the most effective collection tool currently available. Past efforts in sending out bills for past due accounts has been labor intensive due to the Judiciary's case management system not being able to provide a method of tracking the overdue bill, create an invoice for the bill or provide a means to run reports of such overdue bills. Our past experience has found that the defendant population is often transient and our efforts to send out mass billings resulted in a multitude of returned mail due to bad addresses.

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that does not match up with the name and date of birth. If we withhold public defender assignment until such information becomes available, (if ever), then we are not fulfilling our mission of access to justice. The dilemma in asking the defendant to validate this information is that it could cause long delays in scheduling court hearings, creating backlogs and the need for additional follow up from court staff and judges. The initial collection of SSNs at the courthouse counters will continue to be challenging, given the nature and circumstances of the interactions with defendants.

#### Recommendation #5:

Update the instructions provided to Superior Court staff to ensure that the annual transmittal of records to Department of Taxes includes previous periods.

Regarding the instructions to Superior Court Clerks for the identification of Defender General collection referrals and the applicable time periods, we appreciate SAO identifying this issue. We intend to revise the instructions to ensure that the full universe of receivables is referred to the Tax Offset program.

#### Recommendations #6 and #7:

Cease the process of removing public defender debt from the court's records once it has been referred to Department of Taxes for tax refund offset and continue to attempt to collect these debts.

Ensure that all outstanding public defender fees are included as accounts receivable in the State's financial system.

The Judiciary disagrees with the SAO report's findings that the receivables associated with the Defender General collection are not handled appropriately, at least as regards the Judiciary's responsibilities. In explaining this objection, it is important be clear about current practice. The Judiciary refers these receivables to the Tax Department. The Tax Department collects any tax offsets and deposits them; it does not return those collections to the Judiciary for depositing and processing. At the time of the referral, the Judiciary identifies each individual debt as "referred to tax offset" and reduces the amount owed to zero. The Judiciary directs individuals to the Tax Department if they attempt to pay amounts owed after the referral of the debt to the Tax Department.

Given this established practice, there can be no other rational interpretation other than that the receivable has been transferred to the Tax Department. The SAO's statement that a transfer of receivables requires a technical transaction mandated by internal procedures may be true; but it does not change the fact that the Judiciary is handling those receivables properly based both on its internal processes (case management system reconciles to accounting system) and external processes (receivables follow collections/deposits).

The SAO's statement that the Judiciary treats civil violation debts, and the use of tax offsets for them, differently than Defender General fees is apparently intended to suggest that the Judiciary's process for Defender General fees is inappropriate. In fact, the two processes are intentionally different, and for good reasons. The civil collections that are recouped via tax offset are returned to the Judiciary for attribution to individual penalties and associated revenue distribution. This

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## Comments from the Court Administrator and Chief Superior Judge and Our Evaluation

The following presents our evaluation of comments made by the Court Administrator and the Chief Superior Judge.

Comment 1	We believe that the report wording reflects the statutory language as well as the Judiciary's concerns as to its constitutionality, so we made no changes. In addition, we took the Judiciary's concerns about constitutionality into account in the wording of our first recommendation, which emphasizes the need for the Judiciary to make greater efforts to collect at time of arraignment but does not link payment to assignment of counsel. If the Judiciary believes that the language of the Vermont statute is unconstitutional, they should
Comment 2	address their concerns to the Legislature.  The Judiciary's assertion that the collection rate is primarily attributable to the circumstances of the individuals who are subject to the fees and not their collection methods does not take into account that its courts have already judged these individuals to have the means to pay the amount assessed. Specifically, 13 V.S.A. §5238 allows the court to waive the public defender fee if the individual and cohabitating family members are found to be financially unable to pay. Accordingly, by ordering payment, the court had determined the defendant's ability to pay. Our recommendations are geared towards actions that the Judiciary is already authorized to take to more aggressively pursue collection of debt that it has determined to be within the means of the user of public defender services. We do not assert that any one of these actions will, by itself, improve collections, but taken collectively we believe that additional collections are likely to occur. Indeed, the Judiciary's acknowledgement that many defendants do not file annual tax returns bolsters our conclusion that its reliance on this collection method is not sufficient.
Comment 3	In 13 V.S.A. §5238(d) the statute specifies that co-pays are to be paid to the clerk of the court. In this manner, the Judiciary has been tasked with collecting fees assessed for public defender services. Additionally, 13 V.S.A. §5240 places the onus for referring debt for collection on the Court Administrator. Accordingly, we conclude that this is the responsibility of the Judiciary, not the Office of the Defender General.
Comment 4	In regards to the limitations of the current case management system, the Judiciary plans to implement a new case management system. It would be prudent to ensure that the development of the new system addresses the limitations of the current system referred to in the Judiciary's letter.
Comment 5	There is no written agreement between the Judiciary and the Department of Taxes regarding public defender fee receivables. It is the Judiciary's responsibility to ensure that these receivables are recorded in the state's financial records since that responsibility has not been transferred. The Judiciary's indication that it may be willing to change its processes for <i>future</i> public defender debts, but not for the debt already referred to DOT, appears to be a practical solution. We would agree that a change in the treatment of future public defender fee debts would address our recommendation, so long as the Judiciary obtains the written concurrence with DOT regarding the treatment of pre-existing receivables.